

A photograph showing three workers in high-visibility yellow jackets and helmets standing on a metal platform of a wind turbine. They are looking out over the ocean where other wind turbines are visible in the distance. The sky is overcast. The platform has railings and various equipment. The workers' jackets have 'elia' logos on the sleeves.

FULLY CHARGED FOR CHANGE

Josephine Delmote
Smart Energy Academy
19/11/2024

This is Elia Group

For a successful energy transition for a sustainable world



From key European player to valuable global partner, driving the energy transition

01.
Leading TSO Group in Europe

02.
Access to North and Baltic sea

03.
RAB¹ of €12.2bn (CAGR of ~ 19% 2024-2028)

04.
Publicly listed company

Regulated utility building & operating on-and offshore transmission infrastructure

- Monopolistic position in Belgium and Northeast Germany
- Established and stable regulatory frameworks
- Diversified regulatory risk
- Very high network reliability (> 99%)



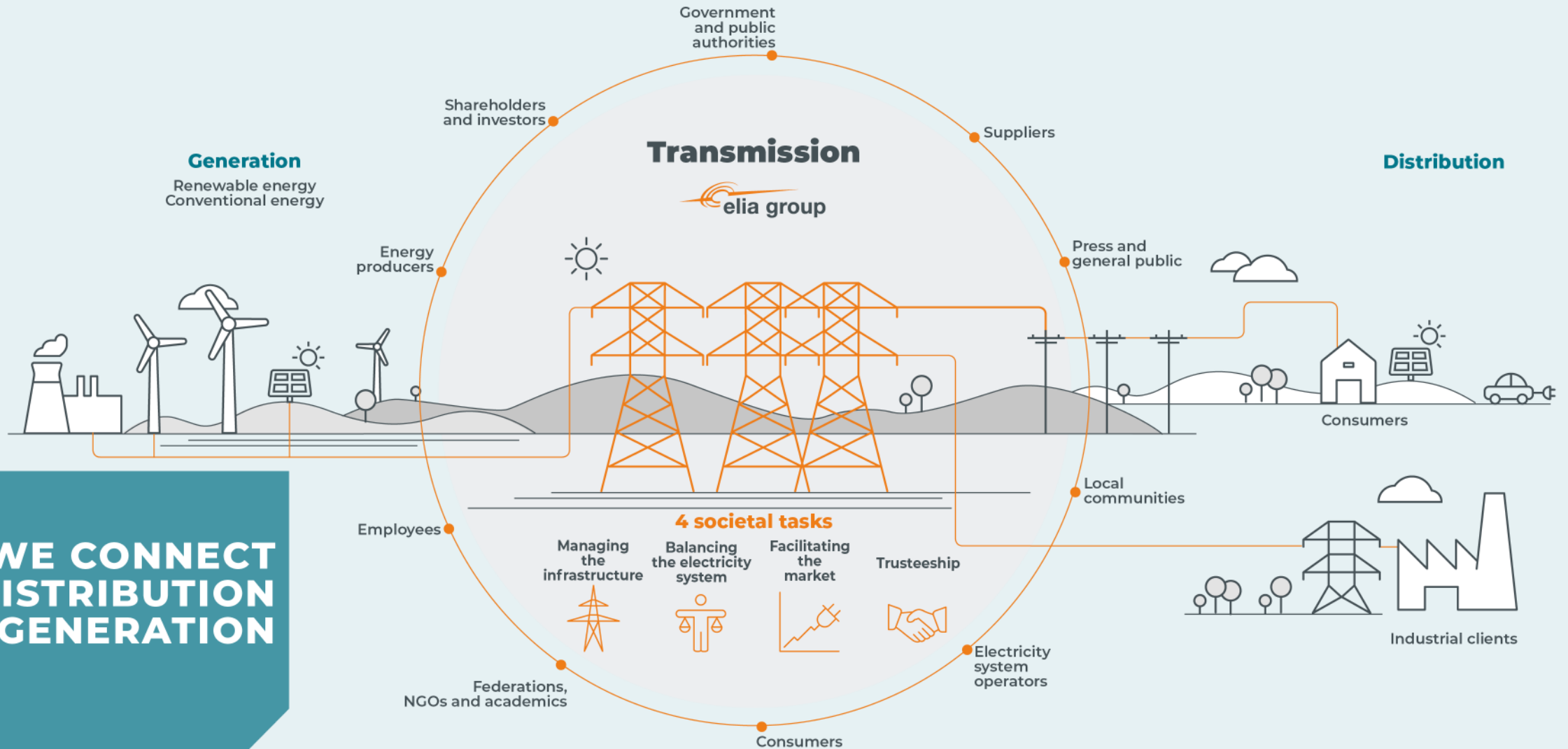
Activities to shape growth opportunities that increase our societal relevance

- International offshore transmission
- Digitalisation of the energy system
- International energy market consultancy and engineering services



¹Regulated Asset Base. Amount as of FY23.

**WE CONNECT
DISTRIBUTION
AND GENERATION**



Clear ambitions



2021



FIT FOR 55
Increased decarbonisation

-55%
in 2030 (compared with 1990)

2022



REPowerEU
More renewables

Accelerated expansion of renewable energy resources & infrastructure

2023



Green Deal Industrial Plan
More investments

Anchoring Europe's net zero industry

The North Sea Summit
Ostend, 24th of April 2023

2023



North Sea Summit
More offshore development

| Year | Capacity (GW) |
|-------|---------------|
| TODAY | 27 |
| 2030 | 120 |
| 2050 | 300 |

➔ significant increase in expected electricity demand

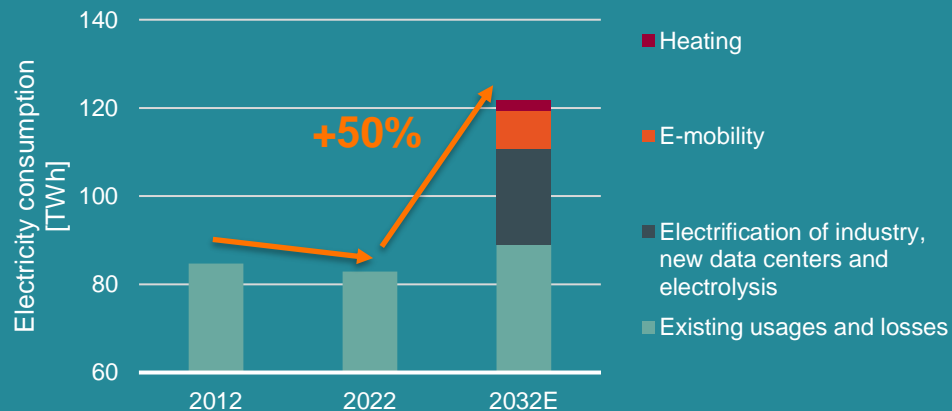
➔ accelerated integration of renewable energy sources in Belgium

Consumption



READY FOR
50% INCREASE
BY 2032

Expected electricity consumption in Belgium



Production



Solar PV

x2.4

In 2034

18 GW



Onshore Wind

x2.4

In 2034

6,9 GW



Offshore Wind

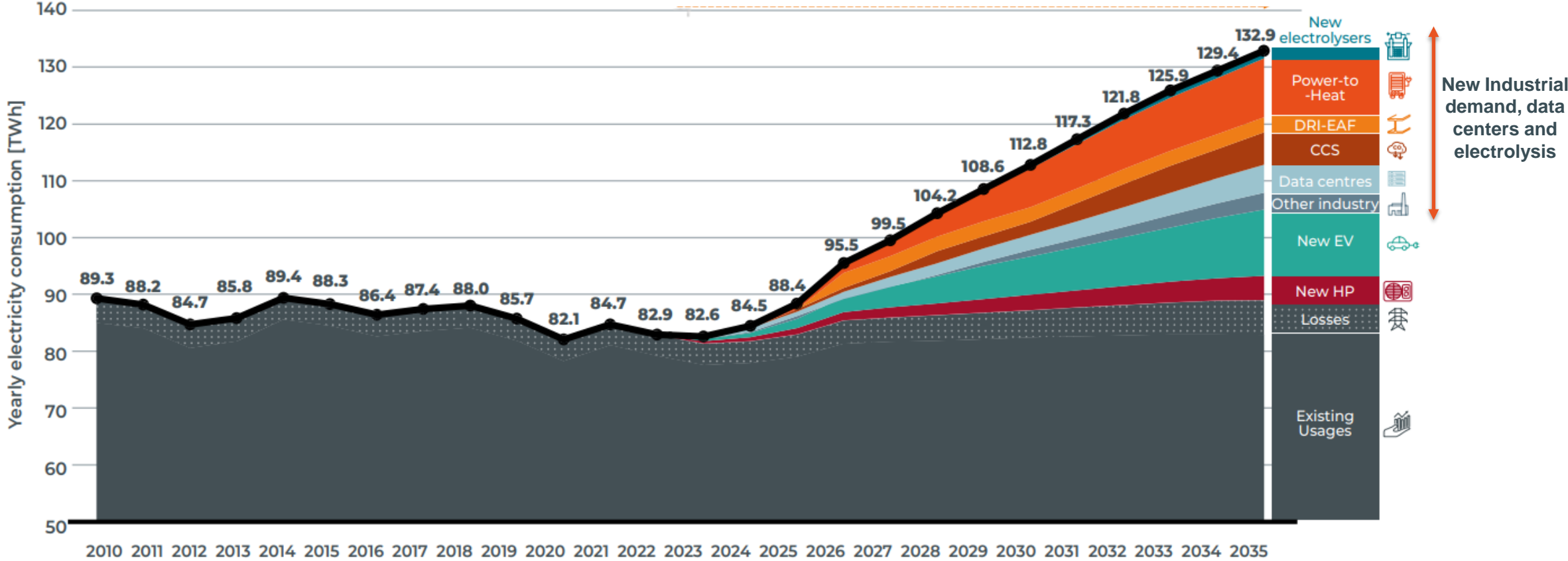
x2.5

In 2034

5,8 GW

Electricity demand is expected to increase significantly in the coming decade, mainly driven by new electrification in industry, transport and heating

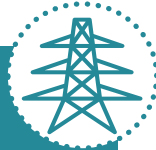
NORMALISED HISTORICAL AND ASSUMED FUTURE YEARLY TOTAL ELECTRICITY CONSUMPTION IN THE CENTRAL SCENARIO FOR BELGIUM



Electrolysers and power-to-heat are an output of the economic dispatch model

Energy transition: focus points

1



Grid Infrastructure

For an efficient and orderly energy transition, the grid needs to be ready on time



2



Adequacy

Ensure security of supply during the increase of electricity consumption and intermittent production sources



3



Flexibility

Ensure consumers and industry can valorize their flexibility and benefit from the energy transition



A wide-angle photograph of an offshore wind farm. In the foreground, a large, rectangular barge with a flat deck and low railings is positioned in the water. The barge is illuminated from behind, creating a bright orange glow. In the background, a dense array of wind turbines extends across the horizon. The sky is overcast with soft, diffused light, and the water shows gentle ripples and small waves.

Infrastructure projects

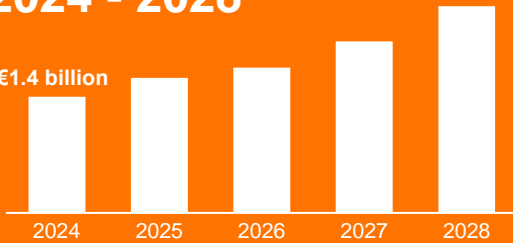
Belgium

Investment plan 2024-2028

€9.4 billion

2024 - 2028

€1.4 billion



Leading to ~18% annual RAB growth over the next 5 years

Capex plan includes key new projects, ongoing projects, maintenance capex and IT investments to digitalise system operations.




Facilitating offshore energy



Grid reinforcements



Cross-border interconnection

Versterking en uitbreiding van de interne backbone (380 kV net)



Facing the challenges

Unblocking the supply chain

ELIA GROUP'S RESPONSE

- Identification of categories at risk and associated mitigation
- Securing long-term framework contracts
- Supplier retention management and intensity and explore new partnerships
- Locking in capacity slots

Tackling the recruitment challenge

ELIA GROUP'S RESPONSE

- reviewing the entire chain from attracting, recruiting and onboarding people
- Employer branding
- Upskilling high-potential candidates
- International recruitment
- Improved candidate experience

Reduced permitting processes

ELIA GROUP'S RESPONSE

- Faster permission procedures
- Close collaboration with authorities
- Parallelisation of processes

Solving the funding need

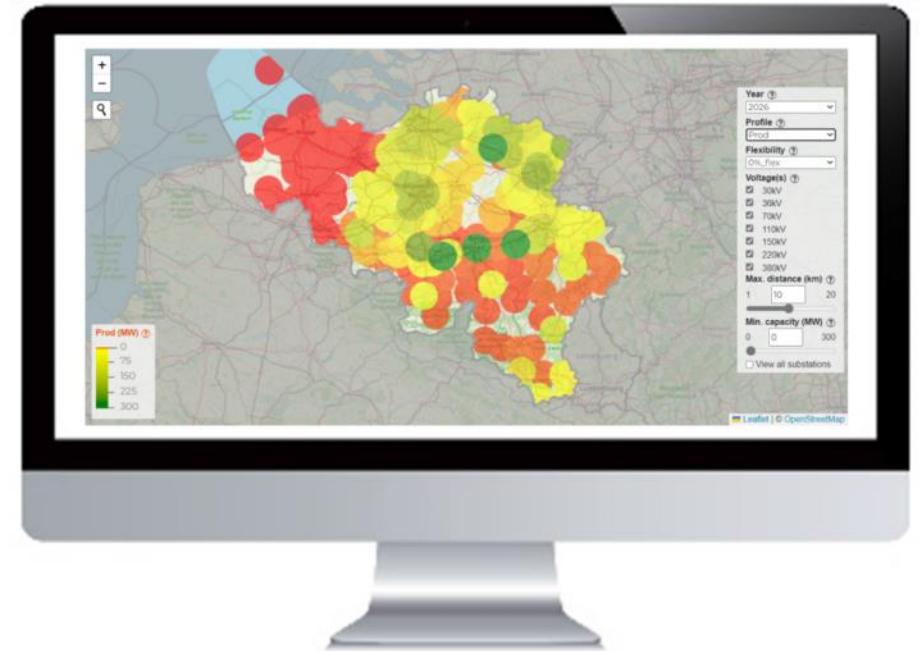
ELIA GROUP'S RESPONSE

- Continuous regulatory discussion
- Improve capex efficiency
- Minimum rating target
- Enlarge shareholder base
- Product diversification:
 - Grants
 - Green financing
 - Convertible bonds
 - ...

CAPACITEITSKAART ELIA

Belangrijkste doelstellingen:

- Proactief ondersteunen van de veranderingen in de Belgische energiemix en de elektrificering van onze samenleving
- Op een transparante manier een algemene indicatie geven over de beschikbare capaciteit bovenop de bestaande én de reeds gereserveerde capaciteit
- De kaart is richtinggevend en gaat uit van een tijdige realisatie van geplande infrastructuurwerken

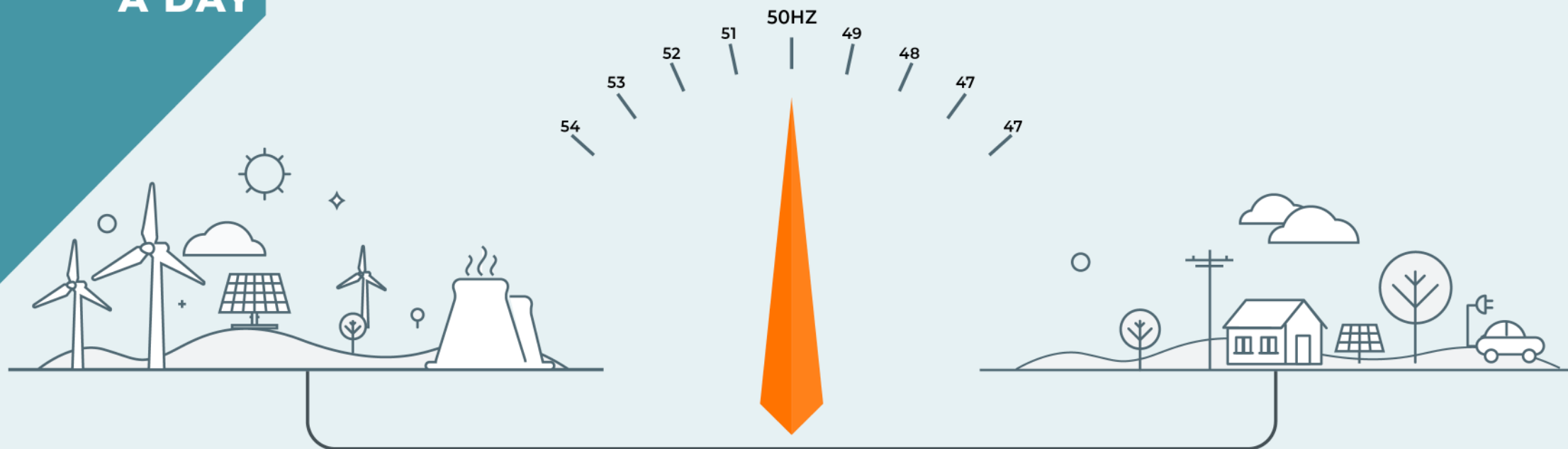


A quadruped robot, primarily orange and black, is walking on a metal grating deck of a ship. The robot has a complex head assembly with various sensors and cameras. In the background, a grey metal railing runs along the edge of the deck, and the sea is visible under an overcast sky. A large, semi-transparent orange graphic element is overlaid on the left side of the image, containing the word 'Flexibility' in white text. A small black square with a white arrow pointing right is located on the railing in the lower-left foreground.

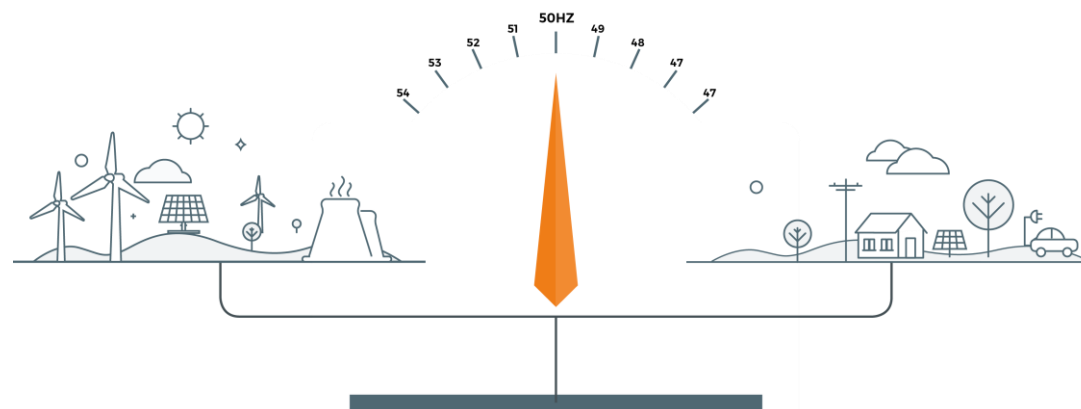
Flexibility

**MONITORING
THE GENERATION/
CONSUMPTION
BALANCE IN REAL
TIME, 24 HOURS
A DAY**

**BRPs are in charge of taking
required actions to maintain their
portfolio in balance**



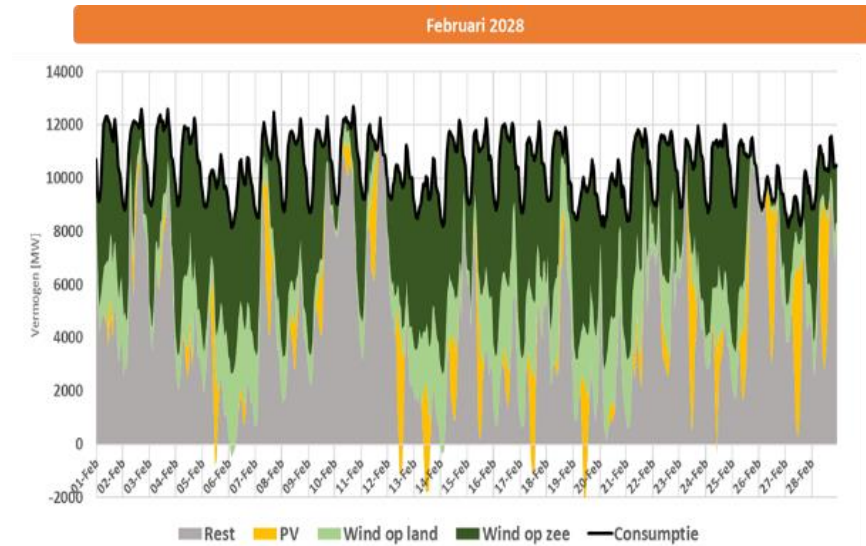
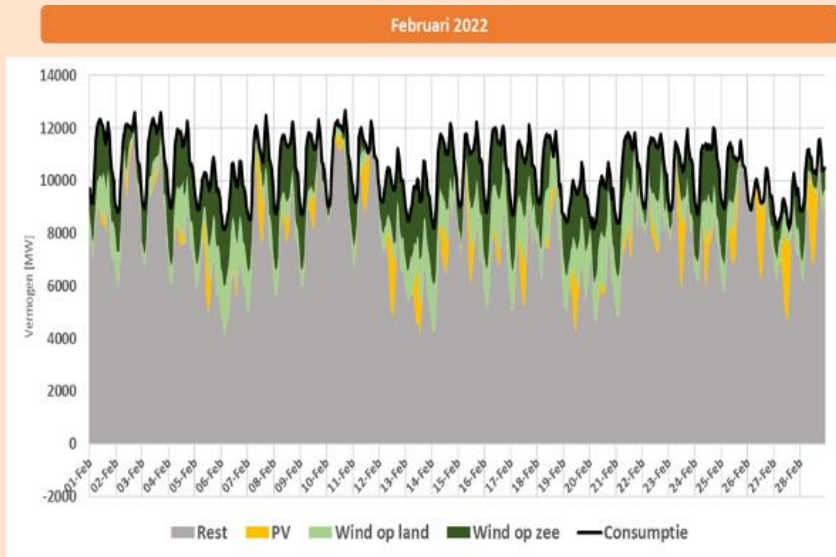
**Elia is responsible for the
residual imbalance in real-time
leading to activation of Balancing
Services provided by the BSP**



The **flexibility** is the ability to **adjust the consumption or the production** of an installation or a process

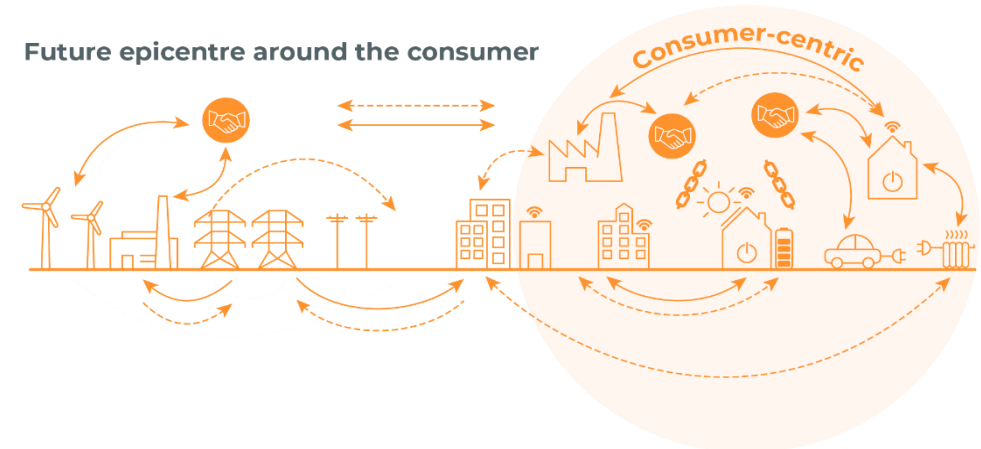
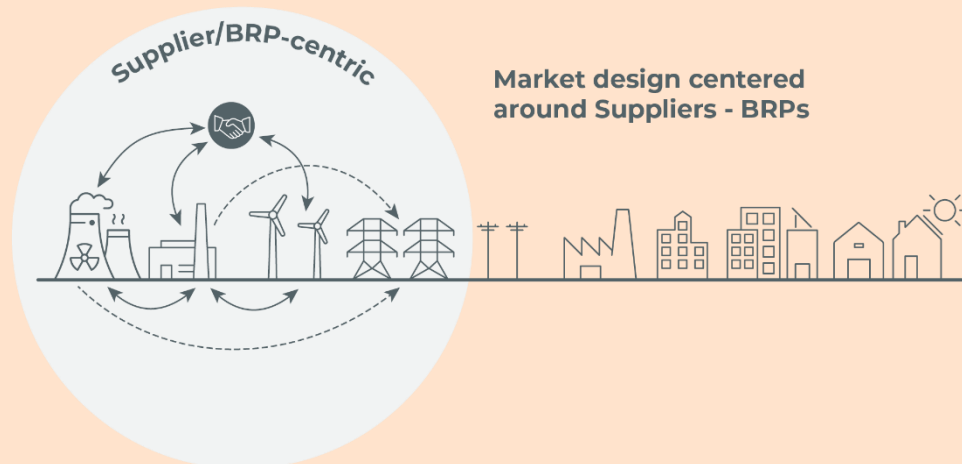
This may be in response to a **price signal**, the **network frequency**, or an **activation signal** from the network operator

New challenges creating a need to evolve the energy system

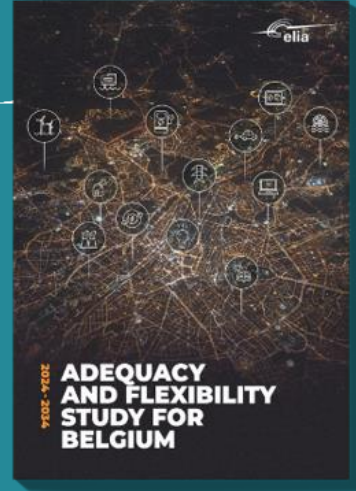


From generation following inflexible demand

To demand following intermittent generation



➔ Increase in flexibility needs following increased renewable energy sources



x2

Increase of flexibility needed by 2034

~7
GW

Flexibility needed in last hours before real-time

~3
GW

Flexibility needed in last 15' before real-time

Sufficient flexibility means will be available in the system...

... the **challenge is to unlock this flexibility** (industrial flex, end-user flex such as electric vehicle, heat pumps, home batteries & solar panels,...) and especially **downward flexibility**

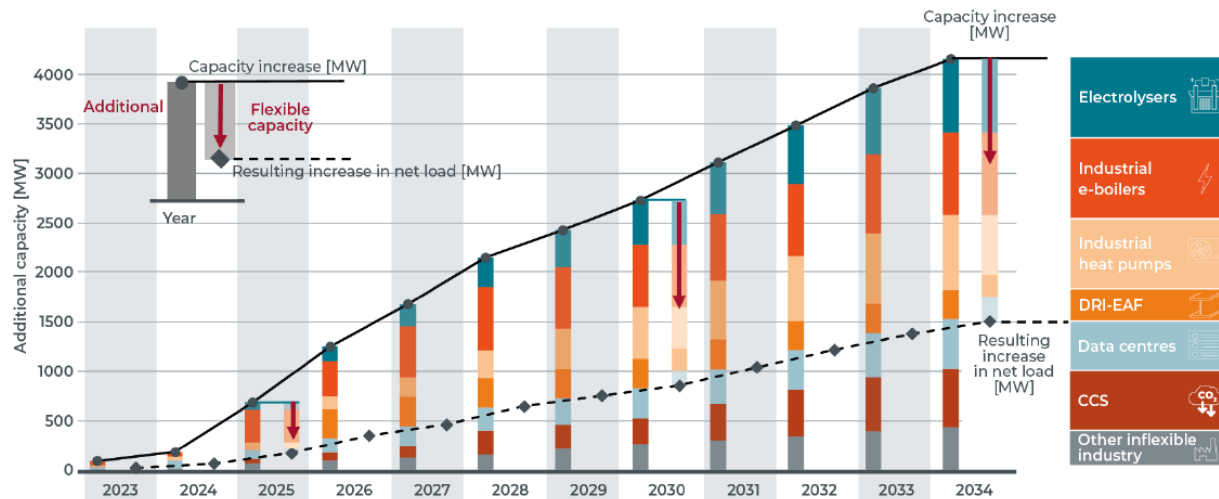
Harnessing end user flexibility is a critical lever to enhance efficiency and affordability of the energy transition

End user perspective



- Flexible consumption has the potential to
- To consume electricity when it is abundant
 - ➔ **Reduces electricity bill**

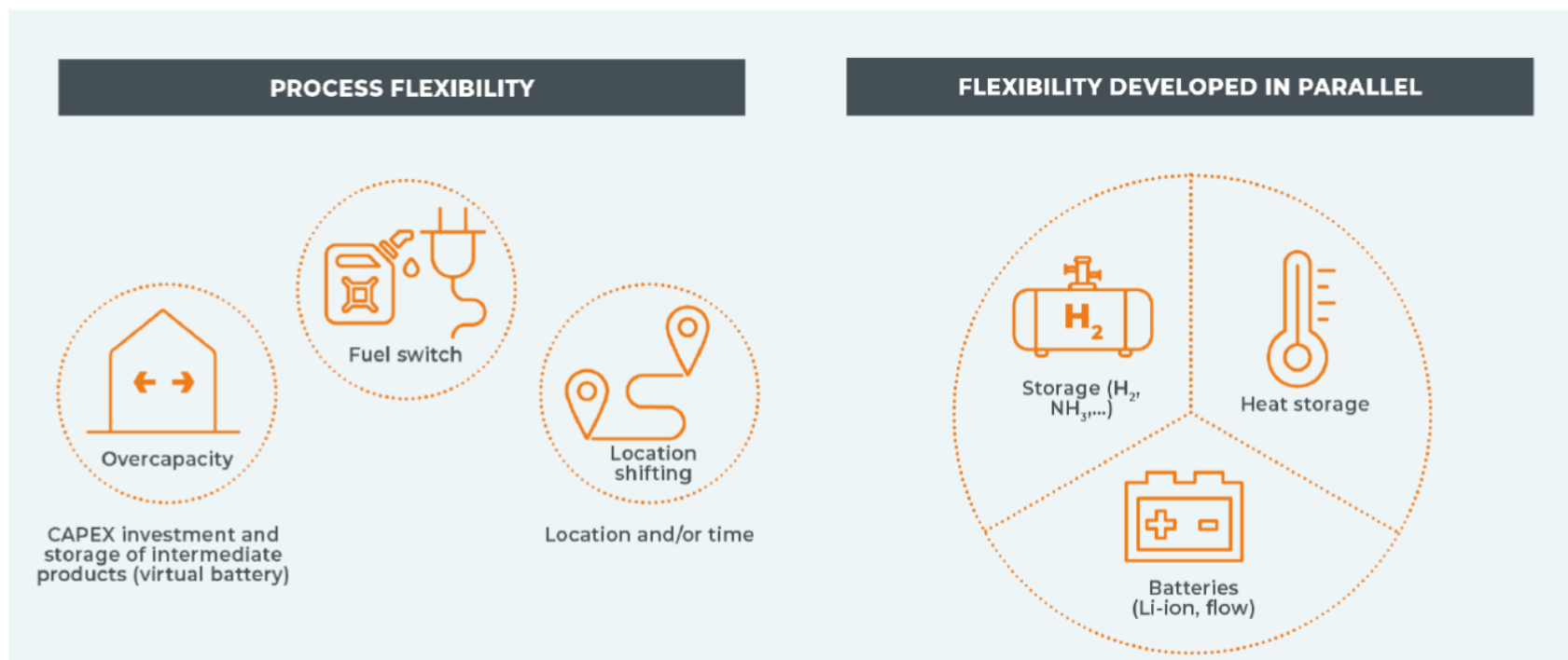
System perspective



- Flexible consumption has the potential to
- Flatten consumption peaks
 - Manage RES variability
 - ➔ **Contributes to security of supply**
 - ➔ **Reduces capacity needs**

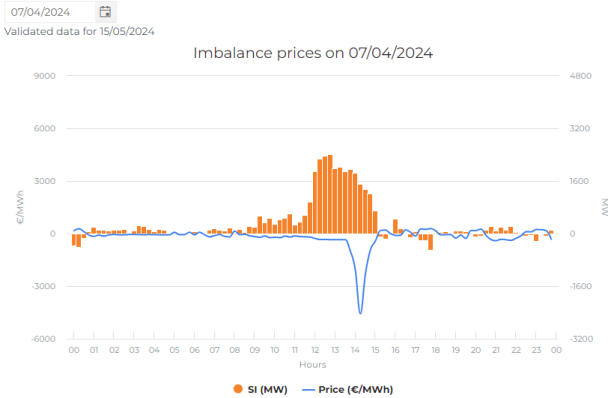
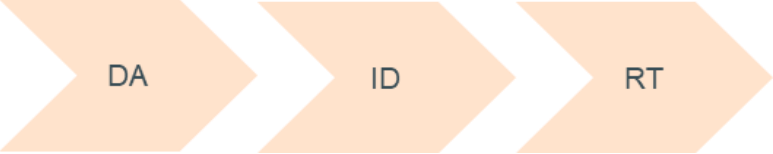
It is worth for every company to consider the potential of flexibility.

Different types of industrial flexibility and different ways to valorize



These flexible assets can provide flexibility in **multiple value streams** into the energy market

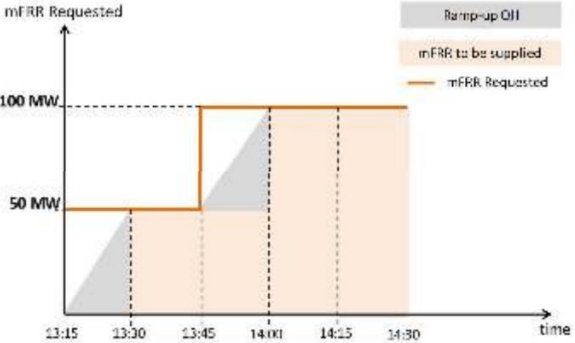
PRICE BASED FLEXIBILITY



IMPLICIT REACTION TO PRICE SIGNAL

BRP is incentivized by imbalance price to be balanced or to deviate in order to help the system in real time

VOLUME BASED FLEXIBILITY



EXPLICIT BIDDING TO SYSTEM OPERATOR

SO sends signal to FSP with a specific required volume of flexibility

What are the different initiatives in order to unlock the identified flexibility means?



AWARENESS

FCR, aFRR, mFRR, CRM

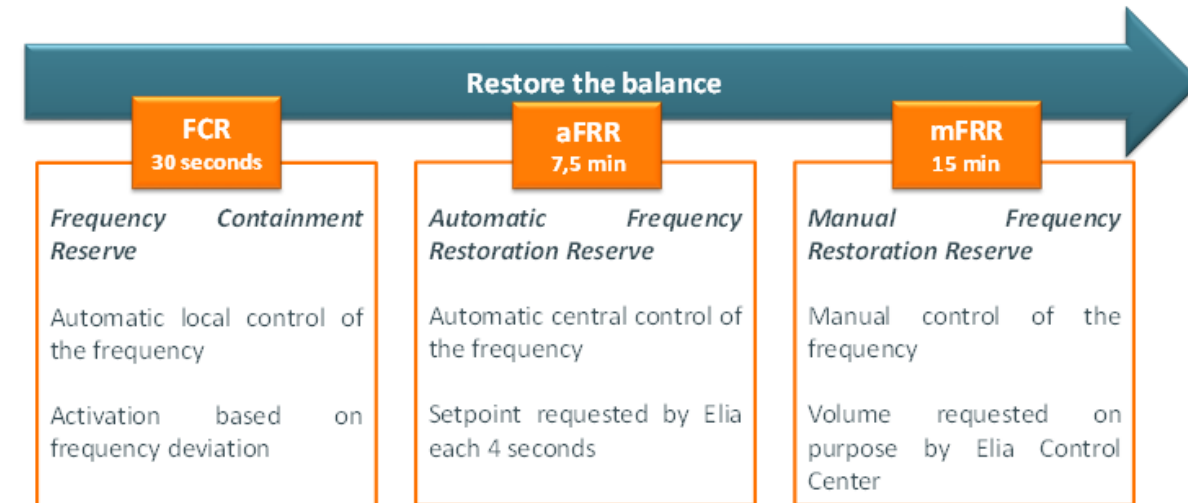
DA, ID, imbalance
Update on reference period (Nov'24)

[Watts.happening - Monetise your power portfolio](#)

The screenshot shows the 'Watts Happening' simulator interface. At the top, there is a navigation bar with 'Watts Happening' on the left and 'Simulator', 'Flexibility', 'Documentation', and 'Contact' on the right. The main heading is 'Simulate your earnings' with the subtitle 'Discover the potential of flexibility products'. Below this, there are input fields: 'My asset is of type:' with a dropdown menu set to 'Batteries', and 'The power available for flexibility is *' with a value of '2' and 'MW'. A 'Refine simulation →' button is located below these inputs. On the right side, a summary box displays 'Technical suitability: ★★★', 'FCR' (Frequency Containment Reserve), and '428 000 EUR' (Estimated yearly earnings based on the asset's power).

What are the different initiatives in order to unlock the identified flexibility means?

| VOLUME BASED FLEXIBILITY | | | |
|--------------------------|-----|----------|----------|
| ACCESS | FCR | aFRR | mFRR |
| HV | ✓ | ✓ | ✓ |
| MV | ✓ | ✓ | ✓ |
| LV | ✓ | 🎯 | 🎯 |
| | | End 2024 | End 2025 |



🎯 Lowering the technical & operational barriers

Realise the energy transition together



Unprecedented times...

Imec investeert 2,5 miljard euro in pilootlijn voor nieuwe chiptechnologie in Leuven



Europese Commissievoorzitter Ursula Von der Leyen, samen met premier Alexander De Croo en Vlaams minister-president Jan Jambon op bezoek bij Imec. ©EPA



Regering hoopt met goedkope stroom investering ArcelorMittal naar Gent te halen

“Jobs en investeringen in gevaar”: crisis in chemie wordt nóg groter, 18 procent minder export en recordaantal machines staat stil

De chemiesector, die in de provincie Antwerpen meer dan 36.000 mensen tewerkstelt, verkeert in een onrustwekkend diepe crisis. De export is in een jaar tijd met achttien procent gedaald, de omzet met veertien procent en nog nooit stonden zo veel machines werkloos te verkommeren.

Grootverbruikers kunnen korting op stroomfactuur krijgen



16 mei 2024

HOLCIM LEGT EERSTE STEEN VAN ULTRAMODERNE GO4ZERO-FABRIEK IN BELGIË VOOR KOOLSTOFVRIJE CEMENTPRODUCTIE

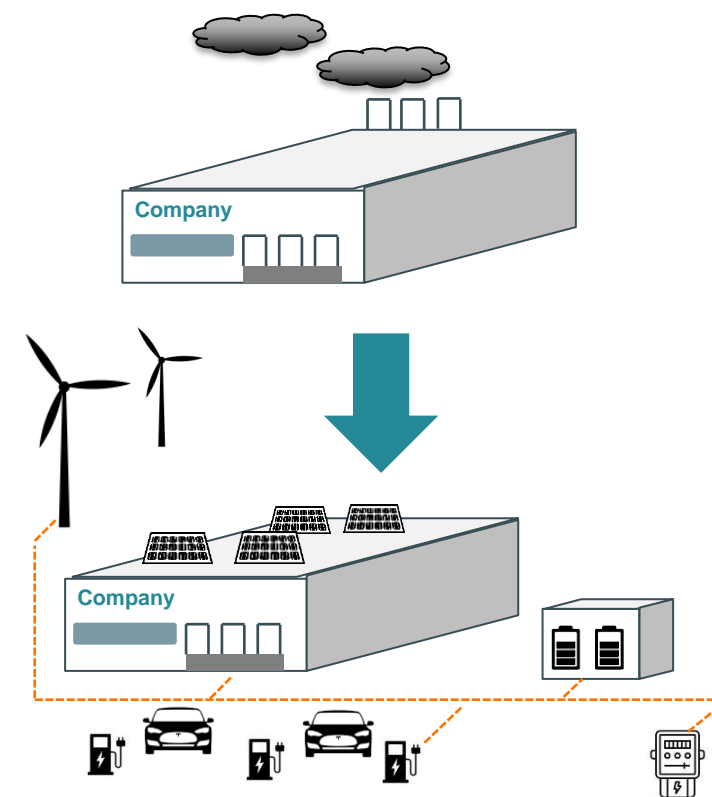
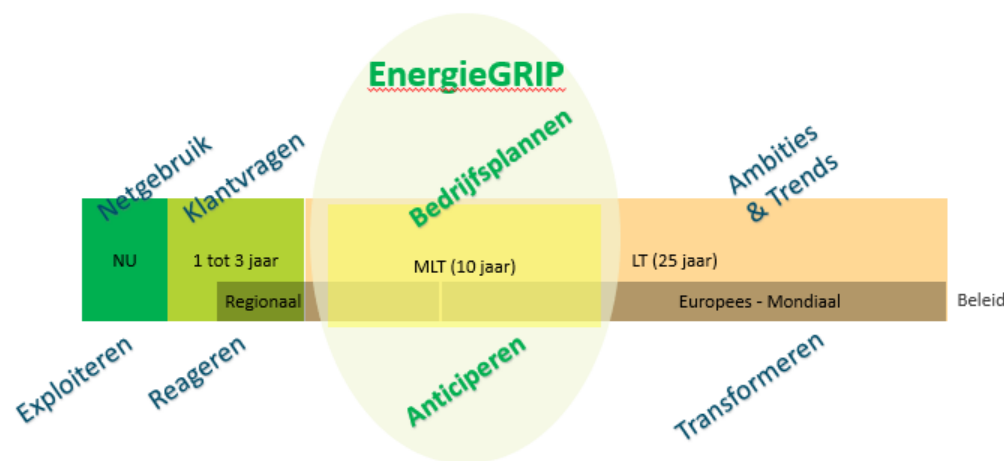
- GO4ZERO project in België van meer dan 500 miljoen euro om de decarbonisatie van Europa te bevorderen

[PERSBERICHTEN \(PDF, 0,25 MB\)](#)

Dit brengt veel vragen met zich mee voor zowel bedrijven als netbeheerders

Netbeheerders willen klantenvragen anticiperen en het elektriciteitsnetwerk zo goed mogelijk voorbereiden

Bedrijven willen maatregelen nemen in functie van economisch voordeel en fiscaliteit en/of om EU of lokale doelstellingen te volgen



Verskil in timing tussen uitbouw infrastructuur (+/- 10 jaar) en investeringsplannen van bedrijven (+/- 3 jaar)



Waar start de decarbonisatie van mijn bedrijf? Met welke assets? Hoe ver kan ik gaan? Wat zal het kosten?



Samen anticiperen op de energietransitie van de Vlaamse industrie





Thank you!